

President's Council Meeting
March 28, 2019
MINUTES

PRESENT: Joyce Helens, Sonja Sibert, Sonja Brown, Amber Donnelly, Bret Murphy, William Brown, Matt McCarty, Jinho Jung, Angie DeBraga, Mardell Wilkins
ABSENT: Jake Rivera, George Kleeb, John Rice, Becky Linville, Joe Micke, Brianne Warner

1. Policy Update: 5.15 Recruitment and Selection of Professional Staff – Sonja Sibert stated the policy has been in place for a number of years. Took out old terminology and put in new terminology to reflect the change to WorkDay. Bret Murphy commented that deans should be involved in the process and with the search committee. A question was asked if a candidate is mission materials are they notified by HR before to give them an opportunity to complete the applications and the answer was yes. There needs to be something in the policy to states that. Need something in the policy to state that. If there is a deadline to apply and once that day has past documentation cannot be added and no one else can apply. Open until filled means that we can reopen if need be. These changes will be made and Jinho will take it back to Faculty Senate for information.
2. Faculty Senate Update – Jinho Jung reported a discussion on text book policy occurred at the last Faculty Senate meeting. Academic Standards committee has been working on it. The department chairs will determine what the textbook will be used for a course. The center directors work with part time instructors. The department chairs must communicate with center directors so that part time instructors use the same text books for their courses. Dr. Brown said if same course within same department has multiple textbooks that eliminates consistency. It could be a quality control issue. President Helens agrees that it could be confusing. Part time instructors must follow what full-time instructors have determined to be the text to allow for consistency. Jinho will bring the points back to committee. Consistency and customer service. President Helens appreciates the work that has gone into this. Appreciate the work that has gone into this.

Jinho reported the Chancellor will be attending the next Faculty Senate meeting in person on April 26. Faculty should submit questions for the Chancellor by April 19th. The Chancellor is visiting all the institutions and it is now GBC's time. The Chancellor does want to give an update on the legislature and the budget.

Curriculum and Articulation has recommended the BS degree in Sonography so FS will be voting on that at the next meeting.

3. SGA Update – no report
4. Classified Council Update – no report
5. Academic Affairs Update – Dr. Brown reported we are in the final stages of codifying the agreement with UNR for biology students to opt into taking upper level biology classes at UNR to get some research experience. It will encourage transfer to UNR medical programs. Also working on an agreement for team teaching for upper level math classes. Dr. Brown reported on a productive meeting with program supervisor and department chairs on the low yield report. Discussed where the data came from what seemed off and odd. There are programs that will need to be rolled together. The numbers will be flushed with policy standard. There are some CIP codes to go through a process to terminate or deactivate. Deans, department chairs and program supervisors are all part of the meetings that will determine the outcome.

The implementation of StarFish is going well. Functional and technical team has been working hard for four months on system and student migration. The administrative training is completed. Currently testing various functions of StarFish. Piloting will begin on May 10. Piloting will occur over summer with select group of student, faculty and administrators. The full implementation is expected by first day of school in fall. Cassie Stahlke has worked hard to master StarFish to be knowledgeable enough to train users.

Accreditation update – the accreditation steering committee presented information at the President’s Forum. They are working very hard on a template and timeline to get major functions of the accreditation process completed. The steering committee is meeting every Thursday. The window is six months. We may have an additional three months, but that is up to the commission. The site visit is March 30 - April 1, 2020.

6. Student Affairs Update- no update
7. Business Affairs Update – Sonja Sibert gave a legislative update and an update on the state Public Works Budget hearing on March 14 where NSHE’s capital projects were presented (HECCSHECC funding is included in this). GBC usually gets \$300,000 to \$400,000. The NSHE budget hearings are completed. There are bill out there that removes the BOR from the state constitution and one that takes Board of Regents from 13 to 9 with 4 to be appointed by Governor and 5 to be elected. The collective bargaining bills will be happening this week. President Helens feels that it will go through. Collective bargaining are in three colleges already. The welding shop expansion did not make the governor’s recommended list. We will finish ventilation project over the summer. It remains #1 on the Regents’ list. Amber suggested asking Pennington for help. President Helens agrees and says to think big....Mining Center of Excellence.
8. Foundation Update – Matt McCarty reported the Foundation Gala was a success. Thanks to everyone who attended. At the Gala, Dr. Collett gave a small presentation to initialize the Invest a Day’s Pay campaign. It will be a year-long campaign. The Foundation conducted an employee survey that had a 52% response rate. Of the respondents, 73% said they would invest at least \$7. Open House with Continuing Ed and the Foundation offices is set for April 16. The Foundation’s Development Committee is working on a strategic plan and the Welding Shop Expansion will be included.
9. President’s Update – President Helens mentioned Dr. Collett’s message at the Foundation Gala was misleading when he said that GBC became disadvantaged when it went from enrollments to completions. It is the formula funding that has hurt us. He just wants the college to continue. The MGM Grand has given 900 employees given green light to start enrolling in courses. There were 65 interested in GBC and 139 undecided. There have been no meetings within the institutions to not replicate. We need a marketing behind this. MGM does not want advance marketing to their employees. It is the employee’s choice. We have good programs here and healthy enrollments and a growth strategy is still our strategy.
10. Community Service Awards – no discussion
11. Outstanding Alumni Award - there will not be an award given this year.
12. Miscellaneous
Bret Murphy reported the Governor did grant GBC \$12,000 for a CDL truck through the Workforce Investment Board. MTC interview are happening on campus today. They will be interview 110 applicants and offering 80 scholarships.

Matt McCarty reported we requested \$50,000 from Newmont's community investment funding and they gave us \$25,000. Skills USA got \$5,000, \$10,000 to Library for publications, \$9,000 to Science department for growth lab and \$1,000 for the Father Daughter Ball.

President Helens thanked everyone who helped with the Achievement Gap presentation for the April 12th Board meeting. It will be a superior presentation. We will share slideshow and information with all the college once the Board has seen it. The methods that bridge all the gaps is not cheap and brings up the funding reductions.



POLICY AND PROCEDURE

Title:	Recruitment and Selection of Professional Staff
Policy No.:	5.15
Department:	Human Resources
Contact:	Vice President for Business Affairs

Policy

In support of its mission, Great Basin College shall recruit and select qualified, diverse, and responsible faculty members of outstanding ability and nature to serve both academic and administrative professional roles. In this endeavor, as delegated by the Nevada System of Higher Education (NSHE) Code (Title 2, Chapter 5, Section 5.4.1), GBC shall use the recruitment and selection procedures provided in this policy to select and hire the best available outstanding candidates to fulfill the duties of positions recruited for.

The President of the College is the sole appointing authority for the College (NSHE Code Title 2, Chapter 5, Section 3) and shall have final authority on all aspects of the recruitment and selection process. College recruitment and selection must conform to all requirements of NSHE Code as well as all other applicable State, Federal, and local laws and regulations. GBC shall conform to all Affirmative Action and Equal Employment Opportunity requirements in effect.

Procedures

1.0 Position Recruitment

1.1. Determination of Open Positions. At the beginning of each academic year, the President of the College shall approve the list of positions for which recruitment may be conducted during the year. This may be updated throughout the year as needed. Academic faculty positions shall be determined in concert with the Faculty Senate Department Chairs Committee, the Vice President for Academic Affairs, and the Vice President for Business Affairs. The Department Chairs Committee and the VPAA will make recommendations on the priority for specific positions within the disciplines, and the VPBA will make recommendations on the number of positions that may be funded. Administrative faculty positions to be recruited will be determined in concert with recommendations from the Vice Presidents of the College.

1.2. Position Announcements. For approved positions, position descriptions shall be created within the position announcement template provided by the Human Resources Department. Position descriptions shall provide an overview of the position and the professional qualifications and responsibilities of the position. A closing date for the acceptance of applications and the salary range shall be stated. These shall be created by those current employees most familiar with the role of the position to be announced, potentially with input from knowledgeable people from outside the college. Position announcements must be approved by the supervising Vice President and Human Resources. If possible, it is best to create announcements through the Search Committee for the position. When the position announcement is complete, the appropriate Vice President shall complete the recruitment authorization form and forward it to the VPBA.

1.3. Position Advertising. The scope and duration of position advertising shall be determined with the creation of the announcement. Advertising should be as broad as reasonable and affordable to create an adequate pool of qualified applicants for the position.

2.0 Search Committee

2.1. Committee Formation. The selection process is coordinated through the office of the appropriate Vice President or Dean supervising the function of the position. The Vice President or Dean shall consult with existing department employees and those members of departments potentially affected by the position to form an ad hoc Search Committee. Unless otherwise authorized by the President, search committees shall be composed of a minimum of five members. At least one member shall be a representative of the Personnel Committee as designated by that committee. Non-voting ex officio committee members may be included in search committees; people not employed by the college must serve only in an ex officio capacity. Human Resources shall be informed of the membership of the committee.

2.2. Search Committee Member Roles.

1. Search Committee Chair. The Vice President or Dean responsible for the position shall assign the chairship of the committee to one of its members. This will generally be a person in a leadership role for the function of the position, such as a department chair, but may be anyone familiar with the function of the position. The Vice President or Dean may serve as chair if appropriate.

The committee chair shall have general responsibility for a timely, thorough and fair search following all relevant procedures and legal requirements. This should include scheduling and leading meetings that will include such activities as developing a position announcement, identifying recruitment strategies, scheduling interviews, creating interview questions, making recommendations for selection among candidates, and others as required of the search. The chair also serves as a regular member of the committee.

2. Personnel Committee Representative. The person designated as the representative for the Personnel Committee is primarily charged with monitoring adherence to established policies, procedures, and legal requirements to assure a fair search process. This person is also a regular member of the committee in all regards in the recruitment and selection process. For searches that occur at times when members of the Personnel Committee are not available, such as during the summer, an individual from Human Resources may be assigned to the Search Committee in this role.

3. Regular Membership. All regular members of the search committee shall have the same level of responsibility and contribution to the process. No one member's vote shall carry more weight than another.

4. Ex Officio Members. Members designated as ex officio may meet with the committee and contribute input and opinion during the process. However, they have no vote in determinations in any matter. Vice Presidents and Deans supervising the positions being recruited are automatically ex officio members of the respective search committees, though they may elect not to participate.

2.3. Committee Confidentiality. Each member of a Search Committee shall complete the Human Resources "Search Committee Confidentiality" form before having access to any applicant materials or information. Confidentiality must be maintained throughout the entire process and after its completion. This includes any communication with people outside of the committee regarding any aspect of individuals having applied for the position being recruited, and any other activity that could compromise the integrity of the search. Search Committee confidentiality is permanent; it shall be maintained throughout the formal searches and after searches are completed. Discussion between members of the Search Committee outside of a committee meeting should be avoided and never conducted in any manner that would be available to unauthorized individuals.

2.4. Committee Training. It is imperative that all search committee members comply with all matters of confidentiality and conformity to policies and legal requirements relating to the recruitment and selection process. To this end, at the first meeting of each search committee, the representative of the Personnel Committee serving on the Search Committee shall provide the relevant information to the full committee as specified by Human Resources. At the beginning of each academic year, Human Resources will provide training to the members of the Personnel Committee to assure they deliver all required and appropriate information required for searches.

3.0 Application Acquisition and Review

3.1. Application Submissions. Applicants for professional positions shall submit application materials electronically to Human Resources through the NSHE recruiting software. A member of the Human Resources staff will review initial applications, that all required materials are present. Incomplete applications will be dispositioned as "incomplete application" and will be moved to the inactive candidate list. All complete applications will remain in the active candidate list at "review" status. Applicants remaining in the "review" status must include:

1. Completed online application;
2. Letter of interest;
3. Resume/Curriculum vitae; and
4. Three contacts for references and/or three current letters of recommendation
5. If the minimum qualifications for the position require a degree, certificate, or particular courses, unofficial transcripts should be present prior to interview.

Incomplete applicants will be notified through the NSHE recruiting software that they are no longer under consideration.

3.2. Application Review and Rating. Remaining applicants shall initially have their qualifications evaluated relative to the minimum qualifications list. All candidates meeting minimum qualifications shall remain in the "active" candidate list at "review" status. This determination shall be made by the chair of the search committee, perhaps in consultation with other committee members and supervising Vice President and/or Dean. In the event few or no applicants meet the minimum qualifications, the search Vice President and/or Dean and Human Resources will be notified. In this situation, the recruitment period may be re-opened for continuing recruitment or other options may be considered.

Applicants not meeting the minimum requirements will be notified through the NSHE recruiting software that they are no longer under consideration.

Current "active" candidates, except in special circumstances approved by Human Resources, is where applications are reviewed and rated by search committee members. A rating spreadsheet will be provided to each search committee member. Ratings shall be based on factual information available within the applications, and not on personal speculation about candidates.

Remaining candidates shall be reviewed together at a meeting of the Search Committee. The summary ratings at this level shall be distributed by the Search Committee chair at this meeting. The committee will review and deliberate the qualities of candidates to determine which are best qualified and acceptable for interviewing for the position. Meeting minimum qualifications does not in and of itself assure that a candidate is acceptable for further consideration for a position.

Selected candidates may be considered for interviews. As a general rule, the college may reimburse some travel expenses for up to three candidates based on current reimbursement guidelines. If there are more than three candidates that the committee would like to interview, there may be a round of telephone interviews to reduce the number of potential candidates. All candidates considered well enough qualified for live interviews shall be interviewed.

Candidates the committee considers acceptable for live interviews, maybe more than the actual number to be interviewed. The candidates ranked highest by the Search Committee at this point shall be given the first opportunity to accept invitations for interview. Alternate candidates may be identified should the highest ranked candidates not accept interviews.
(revised March 12, 2019)

4.0 Candidate Interviews

The final pool of applicants shall be interviewed on campus. In exceptional circumstances, other arrangements may be required. Exceptions will be approved by the appropriate Vice President and in consultation with the VPBA. Interview settings for each finalist must be the same, for example, no mixing of phone and face-to-face interviews.

4.1. Contacting Candidates and Scheduling Interviews. Upon selecting either the preliminary or finalist pools of candidates to interview, the search chair shall coordinate with the appropriate Vice President and associated assistant to make interview arrangements. Generally, the assistants are responsible for coordinating staff and candidate schedules for travel, interviews, and facilities arrangements. Interview schedules typically include meeting with the appropriate Vice President, a campus tour, the formal interview with the Search Committee, and a teaching or skills demonstration. The President may also wish to meet with candidates. It is critical for the search chair to work closely with the assistant in making arrangements. Preliminary interviews generally only require arrangements of time, Search Committee location, and contact information.

If a teaching or other type of demonstration is applicable, the time and location should be announced so that other members of the GBC community may participate. It is encouraged that an evaluation of the demonstration by the audience be utilized, and if used, must be the same for every candidate for the position. Teaching or demonstration topics must be of a similar nature for each candidate within a search.

In-person interviews may involve interactions in a social setting. Depending on budget and time considerations, GBC may provide lunch, dinner, or other engagement arranged by the search chair and the assigned assistant. This gathering may include only the candidate (and spouse if present), all or select Search Committee members, and appropriate Vice Presidents or Deans. Arrangements must be similar for all candidates for a position.

4.2. Interviewing Candidates. The Search Committee shall conduct interviews of candidates before final selection recommendations. Interviews of the finalist candidates shall be conducted in-person unless otherwise authorized by Human Resources and the President. In some cases, it may be deemed appropriate by the Search Committee to have preliminary interviews of candidates.

For all interviews, interview questions must be developed by the Search Committee and approved at least three business days in advance by Human Resources. Questions must relate to professional qualifications including, but not limited to, knowledge, experience, performance, competence, philosophy, and suitability to the position. Before interviewing each candidate, the Affirmative Action statement must be read to the candidate and committee by a selected member of the Search Committee. All questions must be asked of all candidates and in the same order, preferably by the same person. The full committee should be in attendance for each interview. Those who cannot attend all interviews must abstain from any vote for candidates advancing in a pool.

- 1. Preliminary Interviews.** It may be deemed appropriate by the Search Committee to have preliminary interviews of several applicants to assist in deciding the finalist interview pool. This is not a required step. These interviews are typically of shorter duration and with fewer and different questions than finalist interviews. They are typically carried out at distance, either by telephone or other electronic communication method. Interview communication must be the same for each candidate. For example, there shall be no mixing of telephone and other types of electronic communication in interviews for the same position.

From the preliminary interviews, finalists may be selected for in-person interviews based on their qualifications as stated in their applications and answers to the preliminary interview questions.

2. **Finalist Interviews.** The finalist pool of applicants shall be interviewed in-person on a GBC campus. In exceptional circumstances other arrangements may be used. Exceptions will be approved by the appropriate Vice President and in consultation with the VPBA. The finalist pool will typically have the top three candidates as determined by deliberation of the Search Committee. More than three candidates may be interviewed with approval of the VPBA. The committee may interview less than three candidates if less than three are deemed acceptable for interview or if less than three candidates accept an offer for interview.

Interview settings for each finalist must be in the same format. There may be no mixing of phone and in-person interviews. Finalist interviews shall always consist of at least an in-person interview with the Search Committee and a personal meeting with the position supervisor – usually Vice President or Dean – to discuss salary, benefits, conditions of the position, and the general setting and attributes of the College. Finalist interviews may also include a teaching demonstration or other demonstration of professional abilities and a meeting with the President. Other components of the interview may be included so long as they relate to determining the professional ability and appropriateness of the person(s) being interviewed and that all interviewees for the same position are given the same requirements.

4.3. Reference Checks. There must be an attempt to contact applicant references by telephone for at least the top ranked candidate for any position before an offer of employment is made. The reference calls shall be made by representatives of the committee. Reference questions must be approved in advance by Human Resources, and are generally no more than may be asked in about 10 minutes. The responses to reference calls shall be shared with the Search Committee.

5.0 Candidate Selection

Soon upon completion of all interviews, the Search Committee Chair shall convene a meeting of the full committee to deliberate the qualifications, strengths, and weaknesses of the candidates interviewed. The perceived fit of the candidates into the college community may be a consideration. The acceptability of candidates and the ranking of those deemed acceptable will be determined by the consensus of the committee. Ex officio committee members or members who could not attend all interviews may participate in deliberations, but may not have any vote or say in the final consensus. The committee chair shall then meet with the appropriate Vice President or Dean to discuss the recommendations, and then write a memorandum of recommendation representing the consensus of the Committee. The memo shall be addressed to the Vice President overseeing the position. The memo should be properly formatted on GBC letterhead and sent as an email attachment or as a paper document. In addition to standard memo formatting information, the memo shall include the following information:

1. The names of the candidates interviewed
2. Which candidates, if any, are recommended as acceptable for the position
3. The ranking of the acceptable candidates from highest to lowest
4. A brief summary of the strengths and/or weaknesses that led to the recommendations

The approval of recommendation by the Vice President shall be forwarded to the President. Final approval of recommendation to offer a position to a candidate and the salary to be offered are at the sole discretion of the President, based on the information and recommendations received.

The Vice President or Dean supervising the position shall contact the highest ranked and approved candidate to offer the position with salary and other relevant information. If the highest ranked candidate does not accept the position, the process will continue down the rankings until reaching the end of the list of acceptable candidates. Soon after a candidate has verbally accepted an offer of a position, a professional new hire contract agreement worksheet will be completed and forwarded to Human Resources. Human

Resources will mail an official offer letter to the candidate for signature. The same individual making position offers to candidates shall also be responsible for contacting the candidates for whom an offer will not be made.

If no acceptable candidates accept the offer of the position, the search shall be declared finished. The options of reevaluating the need for the position or re-advertising for the position shall be deliberated as if the search is beginning anew.

6.0 Closing the Interview

Once an offer has been accepted by a candidate, or if no suitable candidate has been placed in the position, the search is closed. Search Committee members must destroy all applicant materials. Confidentiality is maintained after a search closes. The Human Resources department will work with the Search Committee chair and appropriate Vice President to ensure that all paperwork related to the search is completed. Human Resources shall also contact any who were not interviewed to inform them that they are not being considered for the position.

Approved by President's Council: January 27, 2015

Approved by Faculty Senate: January 16, 2015

Contact the assistant to the President for any questions, changes, or additions.

Textbook and Educational Materials Policy

1. According to NSHE policy, and in keeping with the ethics of academic freedom and the expertise of faculty, textbook and instructional materials selection is the responsibility of the faculty.

NSHE Policy on Instructional Materials. *Textbook selection is the responsibility of faculty. Textbooks should contain current, relevant information for the course, as well as appropriate assignments and supplementary material when applicable. Textbooks should help faculty accomplish the educational objectives of a course. Faculty should exercise their expertise and professional judgment when selecting textbooks, and carefully consider the academic, professional, and ethical implications of criteria used in textbook selections. (B/R 6/04)*

Definitions:

Standard Academic Sources: are those textbooks/instructional materials published and peer-reviewed by academic or technical publishing houses and thus vetted through the disciplinary review process in accordance with standard publishing practice.

Alternative “Self-Published” Sources: self-published textbooks/instructional materials are alternative sources written by an author(s) and published via alternative means (i.e., websites, links, CDs, etc.) that are not vetted through the standard academic/technical peer-review process nor published through standard academic/technical publishing procedures; this category does not include materials created for courses such as lectures, lecture notes, assignments, and the like produced by instructors.

2. Each department is responsible for determining whether part-time instructors may choose their own textbooks and/or instructional materials.
3. An apparent conflict of interest may arise when an instructor desires to use textbooks or other instructional materials authored/edited by the instructor and peer-reviewed in accordance with academic practice, and when the instructor will gain financially due to sales of materials. In such instances, the instructor must inform the appropriate dean of the decision and make that information available to students.
4. The use of “self-published” textbooks/manuals must be approved prior to use. The continued use of such materials in subsequent semesters will likewise be approved.
5. In order to ensure availability across the service area, textbooks and/or supplementary materials must be made available in the Great Basin College bookstore. In consideration of costs to students, instructors may inform students of alternative purchasing options. Instructors may not sell materials to students.
6. The selection of course textbooks/educational materials shall not be influenced by gifts, service, employment, stipends, or other economic opportunities in accordance with Nevada State Law. See Nevada Administrative Code §284.746
7. In accordance with NSHE policy, the cost of course materials shall be a consideration in (but will not determine) the selection process for instructional materials--academic standards and academic freedom have priority.

Procedures

Approved AS Committee 3/7 2019

Standard Adoption

1. Full-time faculty are responsible for ensuring that the GBC bookstore is provided the details for selections by the due date established by GBC in addition to ensuring relevant information (title, author, date, edition, publisher, ISBN) is listed on course syllabi and relevant web pages.
2. If a full-time faculty has not chosen textbooks and/or instructional materials, the appropriate department chair or program coordinator/supervisor shall take on that responsibility and the appropriate dean will be notified as will the instructor.

Self-Published Adoption Approval

1. To provide some quality control, the use of "self-published" textbooks/manuals shall be approved by a review committee comprised of at least three tenured full-time faculty who have the disciplinary expertise to evaluate the self-published textbook/manual. This committee serves as a proxy for academic peer-review publishing standards.

The faculty member seeking approval for the adoption of self-published textbook/educational materials shall notify the appropriate dean the semester prior to sought adoption. The dean will coordinate with department/program to create a committee that will review the material prior to the semester for adoption. In the event there is a lack of appropriate discipline expertise at GBC, outside experts can serve on the review committee.

The review committee shall make a written recommendation to the appropriate dean who will finalize the decision in writing in the semester prior to proposed use. This report will be provided to the review committee, the department chair and/or program lead, and requesting faculty member.

Departments may challenge the use of self-published materials with documented cause. Concerns will be provided in writing to the review committee.

2. If revisions are made (in essence, a new edition) to a self-published source, details of the changes will be provided to the appropriate dean who may approve continued use of the source or will convene a review committee. In general, the continued use of approved self-published material shall be reviewed by the appropriate dean on a yearly basis or in accordance with course rotation.
3. The instructor must inform students the textbook/manual is self-published and approved by the GBC review committee and the dean.
4. The use of self-published materials in either electronic or printed form will not result in profit for the author(s) or other instructors using these materials. Faculty using such materials may not "sell" these materials to other faculty. If printing or producing electronic media is required for approved materials, the only costs to students shall be for printing/binding and/or the costs of CDs, jump drives, etc.